Hospice Care Ottawa la Maison de soins palliatifs d'Ottawa
When comfort matters most
Sous l'aile du réconfort

# PROXY FOR ANNUAL MEETING - 2026

The undersigned member of Hospice Care Ottawa (the "**Corporation**") hereby appoints Sylvie Lalonde, the Secretary of the Corporation, or failing her, Lynne Toupin, the Chair of the board of directors of the Corporation, as the proxy of the undersigned (the "**Proxy Nominee**") to attend and act at the annual general meeting of the members of the Corporation to be held on the 23rd day of September, 2026 (the "**Meeting**"), and at any adjournment or adjournments thereof, in the same manner, to the same extent and with the same power as if the undersigned were present or participating at the Meeting or such adjournment or adjournments thereof.

The Proxy Nominee is instructed to exercise the vote of the undersigned at the Meeting as follows:

1. Vote for □, or vote against □, or withhold from voting in respect of □, the adoption of the agenda of the Meeting that was circulated to all members of the Corporation

2. Vote for □, or vote against □, or withhold from voting in respect of □, the approval of the minutes of the annual general meeting of the members of the Corporation held on October 7, 2025, that are posted at www.hospicecareottawa.ca

3. Vote for □, or vote against □, or withhold from voting in respect of □, the appointment of Baker Tilly Ottawa LLP as the auditors of the Corporation for the financial year ending March 31, 2027.

4. Vote for □, or vote against □, or withhold from voting in respect of □, the election to the board of directors of the Corporation for a three-year term of

   Robert Bourgeois
   Cathy Frederick
   Dwayne Martins
   Jeff Moat

   **[NOTE: To vote against or withhold from voting in respect of the election of a particular director to the board of directors of the Corporation, strike out the director's name.]**

If no specification is made, the Proxy Nominee is instructed to vote for (i) the adoption of the agenda of the Meeting, (ii) the approval of the minutes of the annual general meeting of the members held on October 7, 2025 (iii) the appointment of Baker Tilly Ottawa LLP as the auditors of the Corporation for the financial year ending March 31, 2027, (iv) the election to the board of directors of the Corporation for three year term o Robert Bourgeois, Cathy Frederick, Dwayne Martins, and Jeff Moat.

The Proxy Nominee is also instructed to exercise the vote of the undersigned at the Meeting in the discretion of the Proxy Nominee in respect of any other matter that may properly come before the Meeting.

**DATED** this ____ day of _______________, 2026.

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**Signature of Member**

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**Name of Member [Please print clearly]**

Please return a copy of your signed proxy to Hospice Care Ottawa on or before 9:00 a.m. on Monday, September 21, 2026 by (i) email to info@hospicecareottawa.ca. (ii) regular mail to Hospice Care Ottawa, 114 Cameron Ave, Ottawa ON, K1S 0X1, Attention: Lusine Kurkchyan.